

Equilibrium
VOL.58 JAN-DEC 2015



Chairman's Message

Two consecutive years of draught in 2014 & 2015 have been tough on the Indian economy & its citizens. The difficult conditions challenged us to not only remain in Equilibrium, but keep finding ways to innovate & keep the national GDP at 7.4%; best performing in the world!! The pursuit of the ZERO, the centre between positive & negative, helped MGTians keep their mind in a state of Equilibrium & focus on innovations to provide value to the Customers.

"Growing Together" our cover story is one such Innovation with our key customer Toyota Kirloskar Auto Parts (TKAP). You will read how the world's no.1 auto major TOYOTA works with their key suppliers in an unique ICT (Inter Company Transfer) program, where one engineer from each company works inside the other company for 6 months. Objective is to acquire deep knowledge of each other's key processes related to manufacturing & use of the products. MGT's grinding machines are used by TKAP to produce transmission parts for the gear boxes, exported to Toyota plants worldwide. What the 2 engineers & companies gained is evaluated through a well-structured process as detailed on pages 10-11.

Another highlight of 2015 was the near culmination of the Next Generation Precision Grinding (NGPG) machine project started in 2011 with IITM & sponsored by PSA's (Principal Scientific Advisor) office, Govt. of India. It's hugely satisfying to realise that, starting at ZERO, a complete eco-system has been established with the students & faculty at IITM. A dedicated Project Review Monitoring Committee (PRMC) was established to monitor project progress quarterly along with experts from IMTMA, AMTTF & Dr. K. Subramanian, president STIMS Inc. USA as advisor. With several research papers & PhD's as an additional outcome, industry now need not depend on imported high-precision grinding machines.

Following pages reveals several other innovations: MGT's constant pursuit is to make your business grow successfully & remain in Equilibrium with the environment & the society, despite the turmoil, all around in the world. Happy reading.

N. K. Dhand
Chairman
nkdhand@micromaticgrinding.com



MD's Message

Micromatic Machines 2M, as our company was known in 1979, was the first time we participated in the 4th IMTEX Machine Tool Exhibition held at the Godrej, Vikhroli complex in Bombay. In a rare first historical achievement, **Micromatic won both the 1st Prizes** introduced by IMTMA, the organisers, for the first time that year.

- -CMTl 1st Prize for the Best Design
- -FIE Award 1st Prize for the Best Product

The Precision Universal Hydraulic Grinding Machine Model GCU 100, that won these awards is still India's most preferred Hydraulic Grinder (now Model ECO 200U) after nearly 40 years. Today MGT has nearly 4000 machines working in India & over 250 machines exported to various countries around the world with more than 100 in Europe alone.

MGT has been participating in the IMTEX exhibitions ever since 1979. The year 2015 started with MGT displaying 3 new products at the IMTEX exhibition. In another historical "Customer's" recognition, MGT received orders for all these 3 New Machines shown at the IMTEX 2015! Thank You Dear Customers for your confidence & trust in MGT.

At this exhibition, MGT also unveiled its new core philosophy of "In the Pursuit of ZERO", aiming to achieve, "Zero Defects, Zero Downtime & Zero Emissions". It's not only for the final

products we deliver, but in all our internal processes. You will be hearing more about it in coming days.

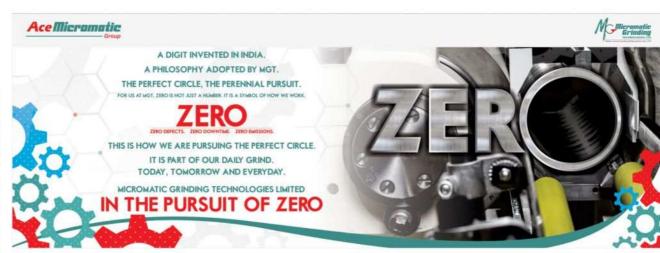
I will appreciate your feedback to me always.



Kapil Dhand

Managing Director
kdhand@micromaticgrinding.com.

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IMTEX 2015 MGT Introducing Philosophy of "In the Pursuit of Zero" 04

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Tata Motors Jamshedpur

Award for Superior Performance & Quality Musashi Auto Parts India

Musashi



08

Ecosystem for Innovation

Next Generation Precision Grinder NGPG: Industry and academia join hands to achieve new milestone in Precision Grinding Cover Story



Global Foot Prints

250
INSTALLATIONS
ACROSS THE GLOBE



Micromatic Grinding
FECHNOLOGIES LTD.
In the Famul of Zoo

Working with Customer "GROW TOGETHER" initiative between

TKAP & MGT

Values & Culture: Small steps to create Impact in the lives of people

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IMTEX 2015

MGT-IN THE PURSUIT OF ZERO

AIMING TO ACHIEVE:

- * Zero Defects
- * Zero Downtime
- * Zero Emissions



GRINDING MACHINE

DD ING

CSN 3263 C8

CSN 3263 C8

Dr. Y. Inaba, President Fanuc Japan along Ms. Sonal Kulkarni, President Fanuc India presenting Lord Ganesh momento to Mr. Kapil Dhand MD for prosperity of MGT at the stall.

The year 2015 started with a bang in January at the mega event IMTEX 2015, held every 2 years in Bangaluru. At this exhibition MGT showcased three **New** products:

- Centreless Grinder CLG 5020, a smaller wheel (500 mm OD X 200 mm width wheel)
- 2. CBN Cylinderical OD Grinder for large volume production
- SimpleGrind SG 40 CNC the popular economical model in Angular version.

MGT got overwhelming response for these New machines in the form of Orders being placed at IMTEX for all of them!

MODEL: CBN 3263 C80

- CBN wheel speed upto 120 mps
- Compact Size Moving Wheelhead Concept
- · Easy Setup Friction Drive

Description	U/M	Value
Swing over table	mm	320
Grinding Length	mm	630
Grinding Diameter	mm	100
"Grinding wheel	mm	CBN 450X40X35
(OD X ID X W) [MAX.]"		
Wheel peripheral speed	m/sec	80 (120)
Spindle power	kW	15
() Optional Feature		

G₹IND SG40

MODEL : SIMPLE G₹IND

- Economical
- Productive
- Easy to Use

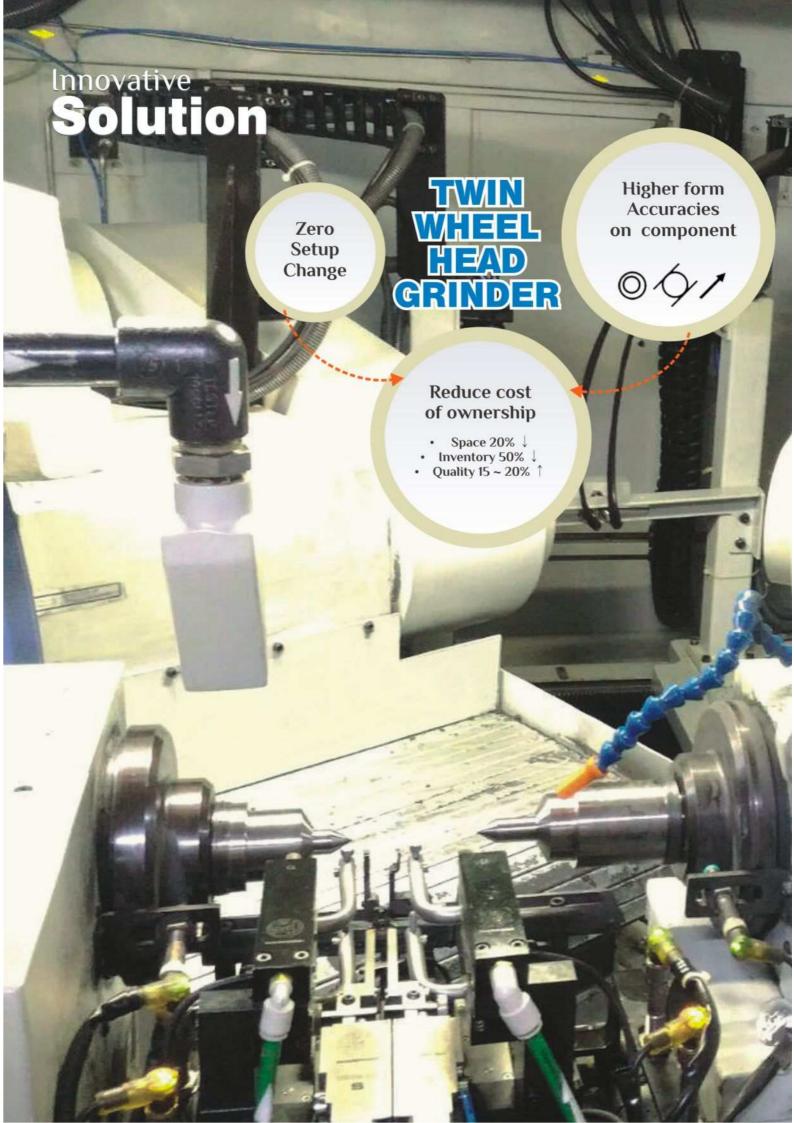
Description	U/M	Value
Swing Diameter	mm	260
Admit between Centers	mm	400/630/1000
Max. Grinding Wheel Φ x Width	mm	500 x 65
Grinding Wheel Spindle Power	kW	3.7(5.5)
Wheel Surface Speed	m/s	45
() Optional Feature		



MODEL: CLG-5020

- Lowest Cost Per Piece (CPC)
- Compact
- Rigid

Description	U/M	CLG-5020
Component Diameter	mm	Ø2~60
Grinding Wheel Φ x Width	mm	Ø 510 x 200
Regulating Wheel Φ x Width	mm	Ø305 x 200
Grinding wheel spindle power	kW	11 (15)
Wheel Surface Speed	m/s	45
() Optional Feature		

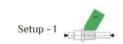


SINGLE WHEEL HEAD GRINDER



TWIN WHEEL HEAD GRINDER

Number of Setup's









Single Setup

Number of machines required



2 Machines





Automation cost



\$\$\$\$\$\$\$\$\$\$

Less by 30% \$\$\$\$\$\$\$

Space

2 Machines

Less by

Form Error (Run out, Concentricity)

15 ~ 20% better as component is made in single setup

Inventory of components







Less by 50%

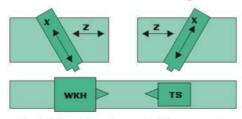
Operator fatigue

One operator needs to work between 2 machines

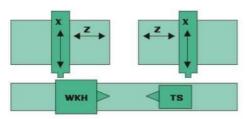


Less by 50%

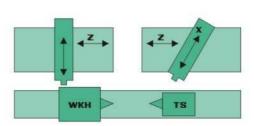
Flexible Machine Configuration



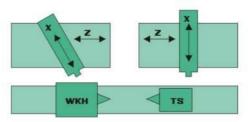
Both Wheel heads with 30° approach



Both Wheel heads with 0° approach



Right Wheel head with 0° approach and Left Wheel Head with 30° approach



Right Wheel head with 30° approach and Left Wheel Head with 0° approach

^{*} Based on component type, simultaneous grinding is also possible

Development of

Next Generation Precision Grinding Machine (NGPG)

OBJECTIVE

Development of an indigenous cylindrical grinding machine equivalent to the best in class grinding machine in the world.

Frame-work for the design, building & testing of a similar Next Generation high Precision Grinding machine (NGPG).

THE TEAM

NGPG was developed with the collaborative efforts of IIT Madras, MGT, PSA office-Govt. of India, IMTMA and AMTTF. Progress was reviewed quarterly & monitored by the PRMC (Project Review Monitoring Committee)

PEFORMANCE TARGETED

for the Next Generation Precision Grinder (NGPG)

Specification as per ISO 2433:1999 (E)	Reference machine	SH-63 Machine	Project Target
Circularity (µm)	0.7	1	0.5
Consistency of diameter (µm/mm)	1/300	4/300	1/300
Process scatter after (30 minutes) warm-up (dimensional stability without guage) μm	5	10	<5
Process scatter for 8 hour duration (1 typical production shift)	25	35	<25

Grinding wheel Surface Speed (Maximum Speed for characterizing the performance of grinding machine)

Conventional	l wheel (660mm X 60mm)	60	60	60

NGPG MACHINE DEVELOPMENT TIMELINE



- Project sanction by OPSA
- IITM and MGTL partnering together
- Identification of indigenously developed machine.
- Setting of target for NGPG

2013

Error Madel Stress Model Thermal Model

sework Spindle th

- Development of machine characterization framework
- Identification of precision influencing elements of machine

Percentage contribution of error sources

Para Sall

- Development of Diagnostic tool for process characterization
- Development of Machine tool testing protocol with AMTTF
- Benchmarking with world class machine

NGPG - PRMC
Committee Members
Prof. N K Mehta (IIT - Roorkee Chairman)
Mr. Neeraj Sinha
(Member secretary-PSA office GOI)
Prof. P V M Rao (IIT - Delhi)
Dr. R. Balasubramaniam (BARC-Mumbai)
Mr. P J Mohanram (IMTMA - Bangalore)
Mr. B R Mohanraj (CMTI - Bangalore)
Mr. T. Parabrahman (ex MD, KTTM)



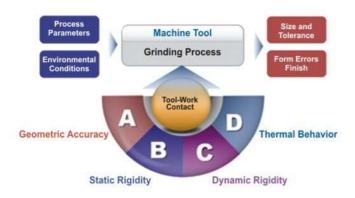
THE APPROACH

To make a characterization framework for evaluating the performance of a High Precision Grinding Machine.

To conduct the testing and compare both the MGT machine and the World class cylindrical grinding machine for the Geometrical, Static, Dynamic & the Thermal characteristics.

- To set goals for the NGPG machine
- To develop design, manufacturing & testing Guidelines for the NGPG.
- To build the NGPG, verify the set targets & deliver it to IIT-M (for further research work).

PERFORMANCE EVALUATION OF MACHINE TOOL



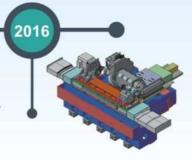
AMTTF

Advance machine tool testing facility



- Suggestions to upgrade the machine to NGPG
- Enhancement of Design, Manufacturing and Assembly process at MGTL

- Design validation with exp. results.
 - Building of NGPG machine.
 - Testing & Realization of NGPG Machine.





2015

Members of the PRMC & IITM, MGT staff reviewing the progress of NGPG machine building at MGT, Bengaluru plant.

Working with Customer

Exchange program towards "Grow together" Between MGT & TKAP



SANDEEP K.A.

Toyota, world's No. 1 Car Manufacturer, is also well-known for its Toyota Production System (TPS), which has made them beat their American & European rivals for the Top Slot.

One of the key focus of TPS is building Quality & Reliability into their Supply Chain. MGT has been supplying their Cylindrical grinders to Toyota Kirloskar Auto Parts Ltd. (TKAP) ever since their start in 2003. MGT machines finished grinding of all the shafts and gear OD etc for the Gearboxes, which are used by Toyota not only in their vehicles in India but, worldwide.

To build this relationship further TKAP & MGT entered into a six months ENGINEERS EXCHANGE PROGRAM- ICT under the banner "GROW TOGETHER".

Step approach

Establish frame work

Identification of local machine suppliers

Deepening the understanding through Mutual cooperation & feedback

Set up working team and window person with Suppliers. ICT between TKAP & MGT

Ultimate goal

- Build machines as per global standards
- System approach towards Toyota Way
- Lead time reduction
- High reliability and maintainability of machines
- Low maintenance & running cost
- Quick response to abnormality
- Achieve win win solution

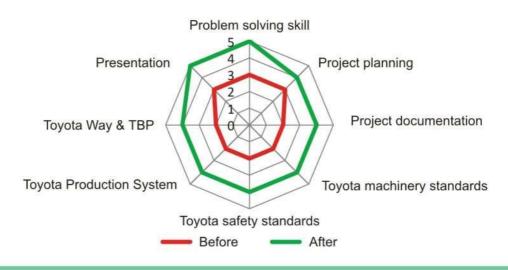
TKAP Expert's Voice

Sandeep carried out focussed activity to achieve good & reliable machines. In the process he has learnt good practices of Toyota. This mutual learning will surely help him to contribute to the organisation and achieve the motto of, "GROW TOGETHER".

My Reflection

Special thanks to MGT & TKAP for giving me a wonderful opportunity to enhance my skills which inturn levelled up my efficiency by understanding Toyota Machine Standards & Toyota way.

Skill Matrix in Each Area



During this period MGT's Mr. Sandeep K,A, worked as a part of TKAP's Maintenance team, whereas Mr. Kotresh M.N. of TKAP worked mainly with sub-assembly, assembly and application teams at MGT's facilities. This working had given both of them, a deeper insight about customer and supplier processes. This exchange program will help upgrade MGT's products not only to international standards but also inline with Toyota's production and process needs.

We congratulate Mr. Kotresh for his commitment for learning at MGT, We also congratulate Mr. Sandeep K. A. for his devotion and hard work which has made him improve his skills very significantly, as shown in experts comments below.



KOTRESH M.N.

Step approach

Establish frame work	Identification of local machine suppliers
Deepening the understanding through Mutual cooperation & feedback.	Set up working team and window person with Suppliers. ICT between TKAP & MGT
Establish standards to make good machines.	Reflections - result and process. PDCA for next round
Buy good machines	Build Good machines as per global standards

MGT Expert's Voice

Actively involved in learning machine assy, process, sub assembly manufacturing process, machine trials, grinding process, troubleshooting in system approach way.

Overall a very good exchange program.

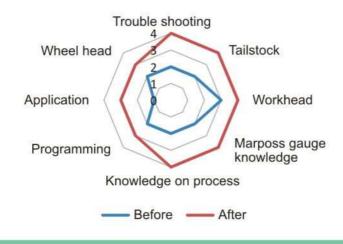
My Reflection

Special thanks to TKAP & MGT for giving me a wonderful opportunity to enhance my skills which inturn levelled up my efficiency by understanding grinding system.

Ultimate goal

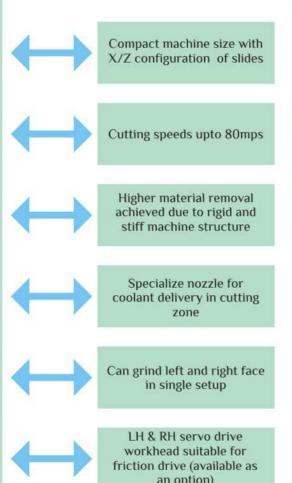
- Gain exposure and understand machine manufacturing industrial standards
- Understand the Quick repair steps in MGT grinding machine
- Improve the PM activities based on Maker view of thinking
- Trouble shooting skills improvement

Skill Matrix in Each Area



Can CBN Grinder be **Economical?**

YES ONLY FROM MGT



Case Study - Cam Shaft Journal and face grinding Alox Wheel Machine CBN Wheel Machine Type of machine Angular Straight Operation 6 Journals and 6 Journals and

	One	face	One face
time	385	secs	215 secs
	Ever	y component	After 45 components
ार्ट	140.00	Total Cost pe ■CBN ■ AIO	r part
	120.00		40%
			1

4	an option)		Abrasive	Running	Machine	Total
		CBN grinder (Straight)		Conventiona	nl grinder (Str	aight)
Number of componer in single dressing	nt	Upto 45 components for OD & 2000 components for Face	1	Every	component	
Total Cycle time	Ò	Lower by 44%	1		=	
Cutting feed rates	→ →	Upto 3.5 mm/min	1		=	
Form holding		Better by 25 %	1		Ξ.	
Productivity*		Better by 50%	1		=	
Cost / pc \$\$\$\$\$		Lower by 40%	1		2	
Surface finish quality		Consistent & within 0.3 Ra	t	compon	component to ent in range o Ra ~ 0.6 Ra	
Grinding of Thrust fa	ace	Possible	\checkmark	Possible w	ith AWH Mach	ine

₹ 60.00

₹ 40.00

₹ 20.00

₹ 00.00

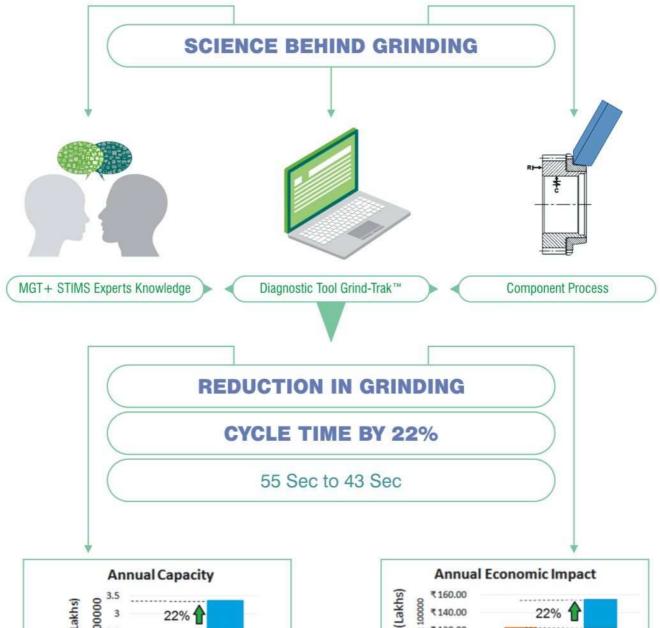
Total Cycle t

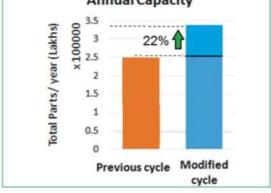
Dressing

- * For CBN machine available uptime is higher
- Setup changeover time for CBN wheel is 50% less then Alox wheel
- 1 CBN wheel produces same number of components as by 5 nos Alox wheels
- Effective setup changeover time for CBN Wheel = 1/10 time of Alox wheel changeover
- Similarly setup change time for disc dresser for CBN wheel = 1/40 time of diamond for Alox wheel
- 1 Disc Dresser life is 85 times that of a diamond dresser

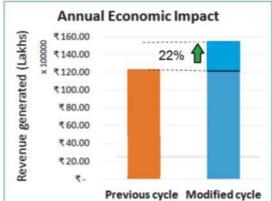
In-process Dignostics

to reduce cycle time





MGT+STIMS-USA launched its GPS (Grinding Process Solution) service to cater to customer's needs of optimizing grinding operations, using indigenously developed Grind-Trak™ Diagnostic tool. In a typical example during production run at customer's facilities, MGT GPS team achieved 22% reduction in grinding time for an automotive part.



This expert service provides significant long term economic impact for customers which might be recurring or one time. This service can be effectively used for diagnosis and solution of grinding process problems or benchmarking of grinding process between various machines.

Want to reduce setup time on a

CNC Grinding Machine?

Use Servo Tailstock



Servo Driven MT 5 tailstock is especially developed and offered on MGT to make Stallion Series External Cylindrical Grinding Machines

- Avoid Accident due to wrong Loading
- No Proximity Sensor

SAFE TO **USE IN AUTOMATION**

- Zero Adjustment required
- Can be used with Gantry or Robot effectively

- Can adjust similar family of components up to 150 mm length variation
- Minimum Length variation of 0.2 mm adjusted accurately





- Quick and easy for setup changeover through programming
- Zero Downtime due to failure / damaged proximity



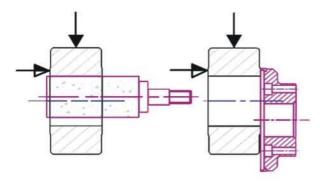
Increased Productivity & Safety through Simple Automation

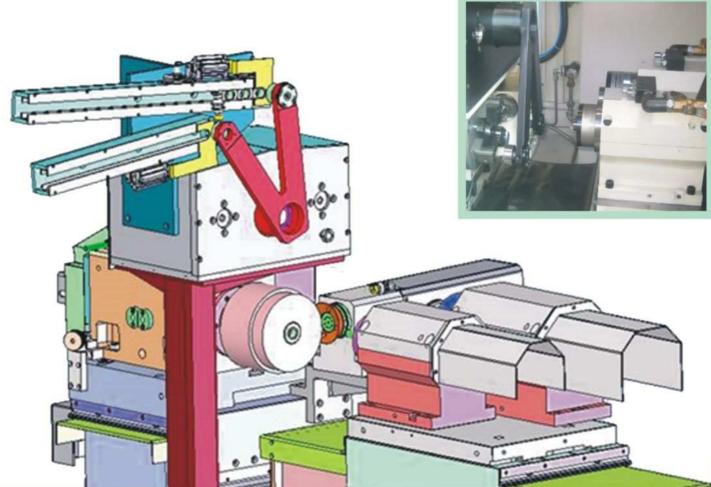
MGT's simple automation on this high-speed Internal Grinder IG-50 completely eliminates unsafe loading-unloading, besides being an import substitution for the customer. Recurring direct 'skilled labour cost' is also reduced by 90% as 30 pcs. are loaded simultaneously once every 40 min. by an unskilled operator. Customer has been able to reduce his per piece cost by 30% through enhanced productivity.

CBN INTERNAL GRINDER IG-50

IG-50 CNC is a robust, 3-axis, twin spindle (for Bore and Face grinding in single setup) fully equipped machine with servo automation. CBN grinding delivers consistent higher throughput, reliability and precision for this critical process.

Result Achieved	
Cycle Time	65 Seconds with automation
Roundness	0.0015 mm
Straightness	within 0.001 mm
Surface Roughness	< 0.4 Ra





Caring for Your

Long Term Success

Through Value Added Services - VAS

GET BETTER RETURNS ON YOUR INVESTMENT

Being a customer centric company, Micromatic Grinding Technologies had always harnessed its immense technological strength to provide its customers not just machines, but total solutions.

It works in tandem with its customers to help optimise the productivity of their machines by providing Value Added Services, through a dedicated VAS division that offers:

TOTAL SOLUTIONS BACKED BY

42 YEARS EXPERTISE IN GRINDING TECHNOLOGY



TOTAL SOLUTIONS THROUGH

Re-tooling of machine • Automation solutions In process Gauge fitment • CNC system replacement Reduction in setup time • Optimization of process parameter

- Refurbishing of machine
- Reconditioning of machine
- Conversion of Hydraulic/ PLC machine to CNC

UPGRADATION OF MACHINES

OTHER SERVICES

Machine Condition/ Health Survey

• Preventive Maintenance • Training • Maintenance
Trouble Shooting • Setting of Machine • Customized

Going Global

MGT MACHINES In Turkey







Details of MGT machine being explained to the customer

Customer

Recognition

TATA MOTORS JAMSHEDPUR



Mr. Sampath Kumar CEO TML Drivelines Jamshedpur at the Inaugration of MGT's SH-40 CNC Grinder, alongwith Mr. Pramod Choudhary, Head - Manufacturing; Mr. Subhashis Das, AGM- Planning; Mr. Rajat Mathur, Head - Maintenance & Mr. Pradeep Pathak of MGT.

Living The Values

LIVING THE VALUES

Mr. Kiran Pal is another MGTian who has demonstrated excellent example of living our organizational value "Care for Society and Environment"

He is residing in a locality where nearby, no open area or parks are available. As he pursues MGT value, "Care for Society and Environment" he wanted to do something to give back to the society. One day an idea struck him, to create his own garden at his home terrace. And he realised his dream by cultivating many herbs and vegetables in his roof-top garden. Now he is using these herbs in many ways at his home and for neighbours.

He spends 2 to 3 hours daily to take care and cultivate these plants, which helps him to keep himself fit along with creating internal peace and a stress free environment. This also helps him perform his best, at the workplace too.



CARE FOR SOCIETY IS PART OF MGT'S DNA

MGT is associated with a NGO named Gram Niyojan Kendra (GNK) since 1995, to contribute to the society, which are now called, CSR activities.

Under this, MGT supports and collaborates with GNK for education and health of Children and Women empowerment in nearby Rurban (Rural-Urban) areas. MGT believes these are important steps which contribute significantly to achieve an important part of MGT's Vision of "Harmony with the Society & the Environment". MGTian's are regularly involved in these activities under guidance of mentors & MGT management, who carry out periodic onsite reviews.



Culture at MGT

LEADERSHIP DEVELOPMENT

MGT has been keenly focused on developing leaders , who can lead various portfolio in the organization. These, leaders are developed from the selected set of employees who had been working in various domains. To develop leadership in them, a 3 days Leadership Training Program was organized at MGT, Bengaluru.



TEAM BUILDING

A training on Leadership & Team building was conducted in 2 batches – 2 days, each session with 20 people in each batch. Ms. Rashmi Datt from Dialog Services, Delhi was the trainer. Training was mainly intended to address the Senior & Middle management members on imbibing Leadership qualities & Team working skills.



Games at MGT







AWARDS & RECOGNITION

Recognized by Musashi Auto Parts India Ltd for "sincere efforts & superior performance in the field of Quality" to Micromatic Grinding Technologies Ltd.





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